



JAG

Joint Action Group for
Environmental Clean-Up of the
Muggah Creek Watershed

Governance Working Group

*Working to maintain the integrity of
the process.*

Our mission:

The Governance Working Group will work diligently to set up and oversee the process and procedures by which JAG pursues its goals. It will research, discuss, and recommend continual improvements to the JAG internal process and ensure that JAG remains true to its Mission Statement and stated objectives.

Vision:

Establishing a time frame of reference to enable JAG to carry out its task in a fair, orderly, ethical, and business like manner, and empowering the community to ensure that control of the issues and solutions rests with the community and its governing structures.

Core Principles

All actions of JAG shall be:

- Community driven
- Socially acceptable
- Environmentally sound
- Economically responsible
- Publicly accountable
- Health conscious

Accomplishments

- Development of JAG Governance Model: how JAG is structured
- Development of JAG's mission statement
- Development of JAG's philosophy and of its six core principles.
- Development of objectives and strategies to involve the community in decision making
- Definition of the membership
- Development of guidelines in decision making: voting powers and procedures in Working Groups, at Steering Committee, and Roundtable meetings
- Recommendation of consensus whenever possible
- Establishment of the role and purpose of the Working Groups
- Establishment of a Steering Committee to coordinate and facilitate the actions of the Working Groups, and to act as a liaison between Working Groups and Roundtable

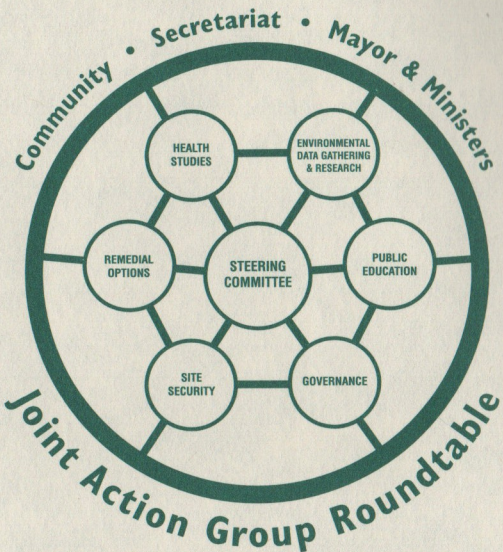
- Establishment of a Roundtable, representative of the community, which is the ultimate decision making body of JAG
- Establishment of a Secretariat to carry out the tasks as requested by the Membership through the Working Groups, the Steering Committee, and the Roundtable
- Establishment of the conditions of eligibility
- Establishment of an Ethics Committee as well as a Mediation Committee to settle internal conflicts
- Development, with the three levels of government, of a memorandum of understanding between Government and JAG (signed on September 19, 1998)
- Development of JAG's memorandum of association that includes a constitution, by-laws, a conflict of interest guidelines, and a code of behavior for JAG members, and registering it with the Registrar of Joint Stocks (September 1998)
- JAG through the Governance Working Group has adopted Bourinot's Rules of Order to ensure meeting effectiveness
- Development of policies and procedures manual that includes: Organization; Government Partners; Meetings; Secretariat Office, Policies and Procedures; Staff Human Resources; Volunteer Policies/Procedures; Technical, Engineering and Scientific; Legal and Financial

Ongoing and Future Commitments

- Education in consensus decision making for all JAG participants
- Education in conflict resolution for all JAG participants
- Encouragement of an environment of trust
- Development of JAG's own rules of order to ensure meetings effectiveness
- Encouragement of more professional/technical

representation in the process

- Membership management
- Policy and procedures manual
- A yearly accounting of JAG's achievements and distribute it through libraries and other information channels
- Productions and dissemination of a JAG annual report
- Ongoing adaptation of the governance model
- Strategic Action Plan
- policy and procedures manual
- a yearly accounting of JAG's achievements and distribute it through libraries and other information channels
- production and dissemination of a JAG annual report
- ongoing adaptation of the governance model



JAG Governance Model

Approved
December 4, 1996

What is JAG?

Created in the fall of 1996, the Joint Action Group (JAG) is an innovative community-driven process: a group of individuals working together with the goal of remediating the Muggah Creek Watershed, one of Canada's most toxic sites. Beyond the original perceived need to find a solution to the Sydney Tar Ponds, JAG's mandate is much broader. It also includes the former Coke Ovens sites and the impacts of the MAID - all part of the Muggah Creek Watershed area.

JAG is comprised of local residents, business people and representatives of the three levels of government, First Nation's representatives, and youth. JAG's infrastructure is made up of several working groups 'and' standing subcommittees: Health Studies, Site Security, Public Education and Participation (PEP), Environmental Data Gathering and Research (EDGAR), Remedial Options, Governance, and, the Ethics, Planning, Financial and Human Resources subcommittees. JAG is supported by a Secretariat, managed by a Steering Committee and reports overall to a Roundtable, which is made up of some 50 members representing the community.

JAG strives to work together as one community, one "voice", merging the individual interests of all those involved for the greater good of the community.

For more information on the JAG or the Muggah Creek Watershed Clean-Up:

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